2017 Proposed Budget Highlights

12/14/16

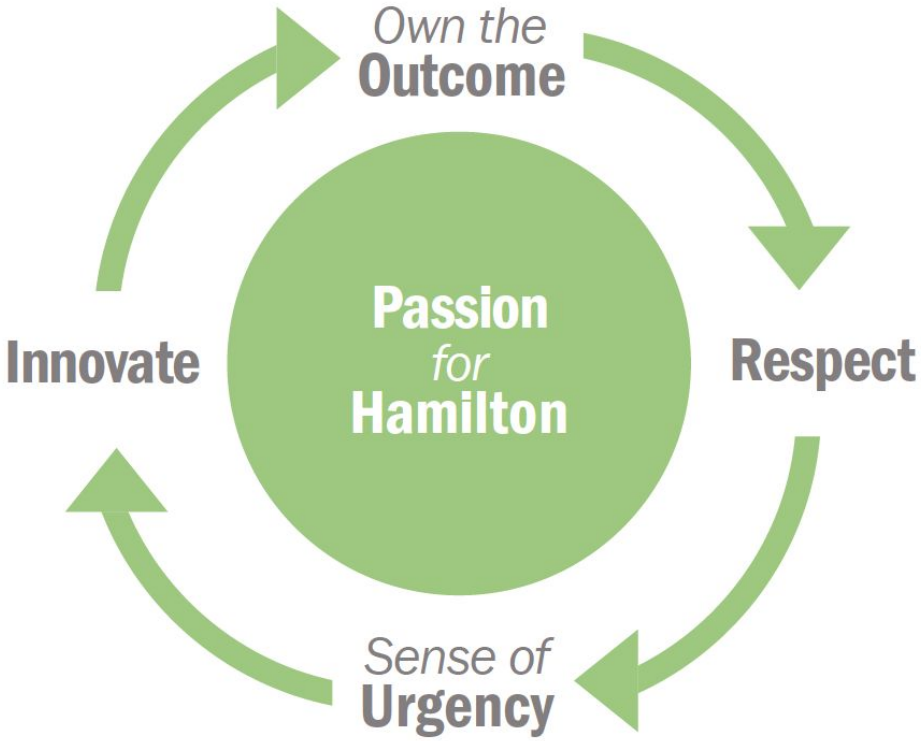
City of Hamilton
BUTLER COUNTY OHIO

VISION

To become a purposeful destination for working, living, & playing

MISSION

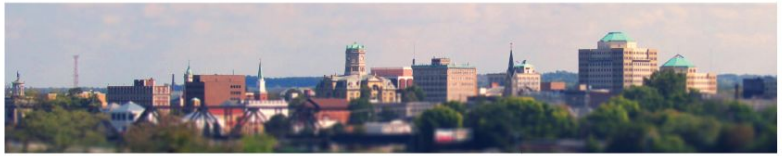
Provide effective and valued services that improve the quality of life in Hamilton.

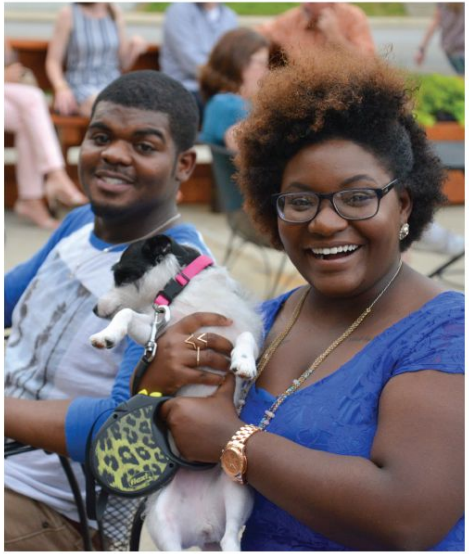


Our values set the standard for how we address the needs of the City of Hamilton.

Community Snapshot

17
Neighborhoods





62,407
People

23
Downtown restaurants & shops

28,108
In labor force

PAFR
CAFR &
BUDGET
2014, 2015 & 2016

the BIG picture

All Funds Budget Highlights

Funds	2016 Adopted	2017 Proposed	Difference	% Change
General	42,869,570	45,579,928	2,710,358	6.32%
Special Revenue	24,227,517	30,816,141	6,588,624	27.19%
Capital Projects	9,057,582	14,106,261	5,048,679	55.74%
Debt Retirement	4,507,217	4,354,355	(152,862)	-3.39%
Enterprise	342,838,409	201,135,914	(141,702,495)	-41.33%
Internal Service	10,671,101	11,951,589	1,280,488	12.00%
Trust and Agency	25,250	25,500	250	0.99%
	$ 434,196,646	**$ 307,969,688**	**($126,226,958)**	**-29.07%**

*The 2016 Adopted Budget included the 48.6% sale of the Greenup Hydroelectric Power Plant to AMP for approximately $139M. Of the proceeds, $104M was used to pay off the 2015 short term Electric Note. The remaining $35M was transferred into the Electric System Reserve Fund.

5-Year Capital Projects Budget

CAPITAL INVESTMENTS BY DEPARTMENT	2017 Total	2018 Total	2019 Total	2020 Total	2021 Total	5-Year Total
PUBLIC SAFETY	$1,420,000	$750,000	$1,978,200	$1,056,000	$760,000	$5,964,200
PUBLIC WORKS	$18,531,179	$8,194,150	$2,925,000	$3,470,000	$2,835,000	$35,955,329
RESIDENT SERVICES/GOLF	$175,000	$270,000	$55,000	$125,000	$ -	$625,000
UTILITIES	$22,773,435	$15,914,050	$16,192,908	$20,399,691	$17,281,461	$92,561,544
MISCELLANEOUS	$205,000	$150,000	$150,000	$150,000	$150,000	$805,000
GRAND TOTALS	**$43,104,614**	**$25,278,200**	**$21,301,108**	**$25,200,691**	**$21,026,461**	**$135,911,073**

1. Projects for Greenup are budgeted at only 51.4%, which is COH's share of project funding.
2. Meldahl capital budget will be carried by Meldahl LLC.

$14.2 Million
City of Hamilton
& Hamilton Utilities
$11.1 Million
TRAC & ODSA
$6.2 Million
OKI
$1.1 Million
Railroad & TID
SHX
$32+ Million
$1.8 Million
Engineering
$1.6 Million
Project Management
$7.0 Million
Land Aquisition
$7.6 Million
Utility Work
$14.6 Million
Bridge Construction

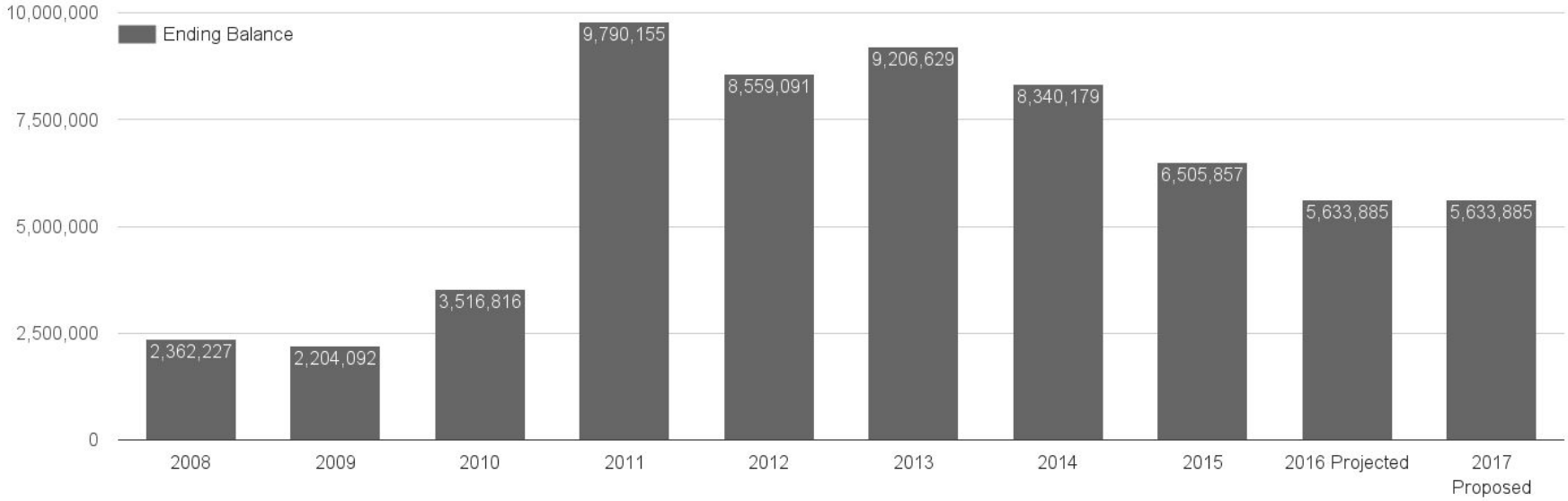
General Fund

General Fund Highlights

	2016 Projected	2017 Proposed
Beginning Year Fund Balance (01/01)	$7,561,294	$5,633,885
Projected/Budgeted Revenues	$45,551,215	$45,579,928
Projected/Budgeted Expenditures	$46,978,624*	$45,579,928
Projected Ending Fund Balance (12/31)	$6,133,885	$5,633,885
Outstanding Encumbrances	$500,000	-
Projected Ending Unencumbered Balance (12/31)	$5,633,885	$5,633,885
10% of Revenues per City Policy (R2012-6-25)	$4,555,122	$4,557,993

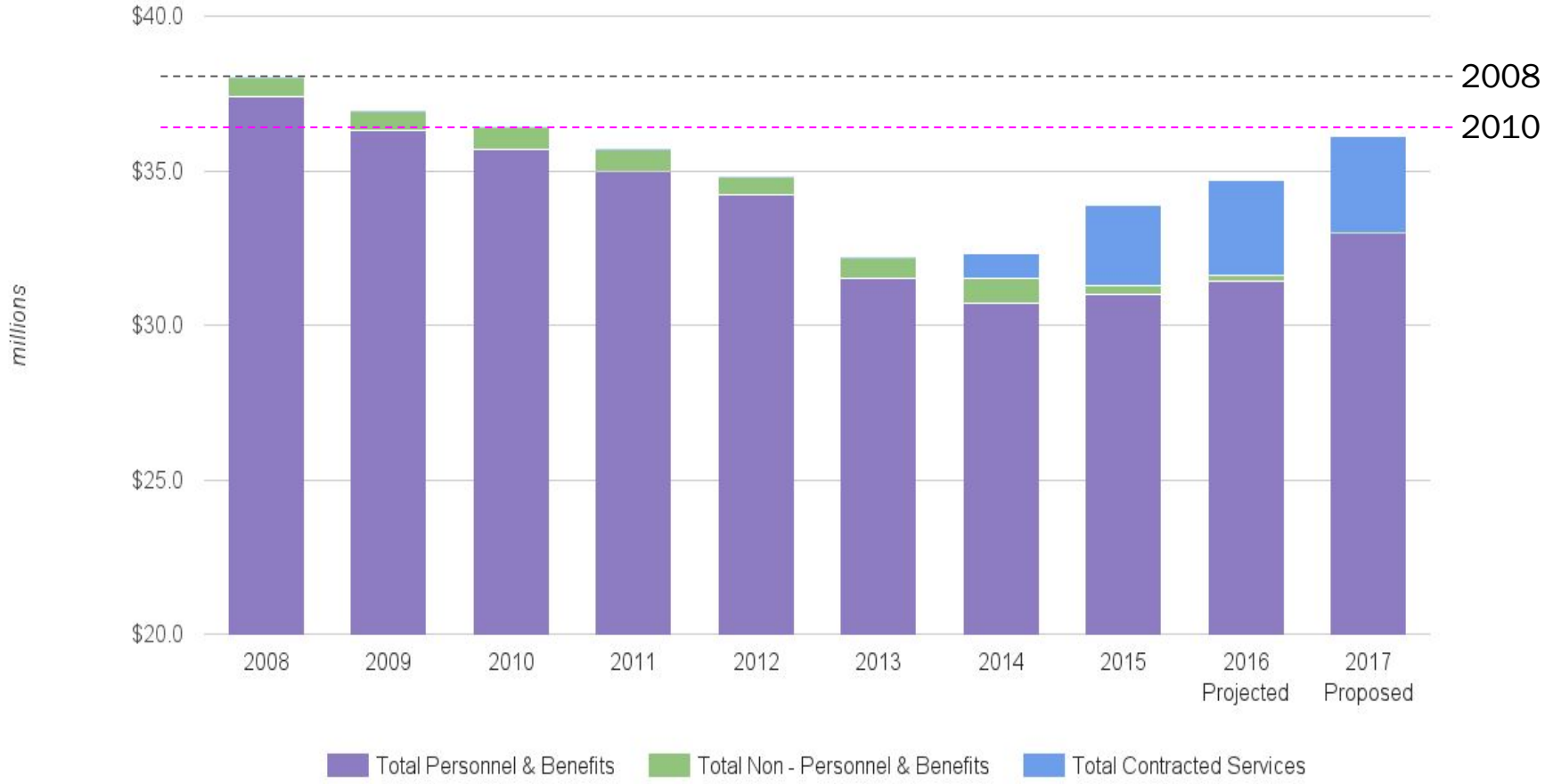
* **Includes $1.5mm for McDulin Garage restoration**

General Fund Ending Unencumbered Balance

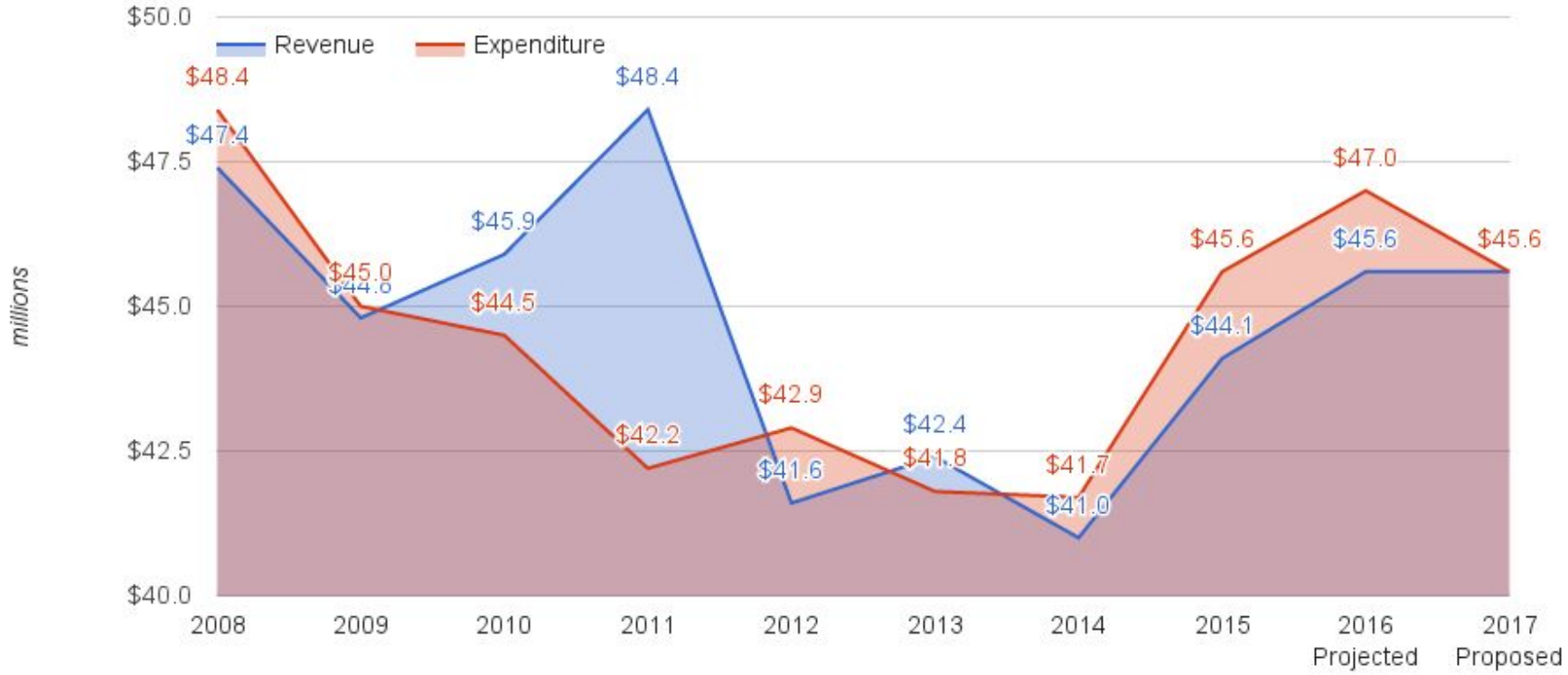


2015 : includes $1,777,955 transfer to Budget Stabilization Fund
2016: includes $1,500,000 for McDulin Parking Garage restoration

General Fund: Personnel & Benefits and Total Contracted Services



Revenue Vs Expenditures



2015 : includes $1,777,955 to Budget Stabilization Fund
2016: includes $1,500,000 to McDulin Parking Garage restoration

the
BOTTOM line is...
we are balanced

&GROWING

LIVE

STREETS

LED Streetlights (2016-17)
$1.7 million, making our streets modern, brighter and safer while saving on operating costs

High/MLK Improvement (2016-17)
$270,000 to leverage $2.7 million for intersection improvements.

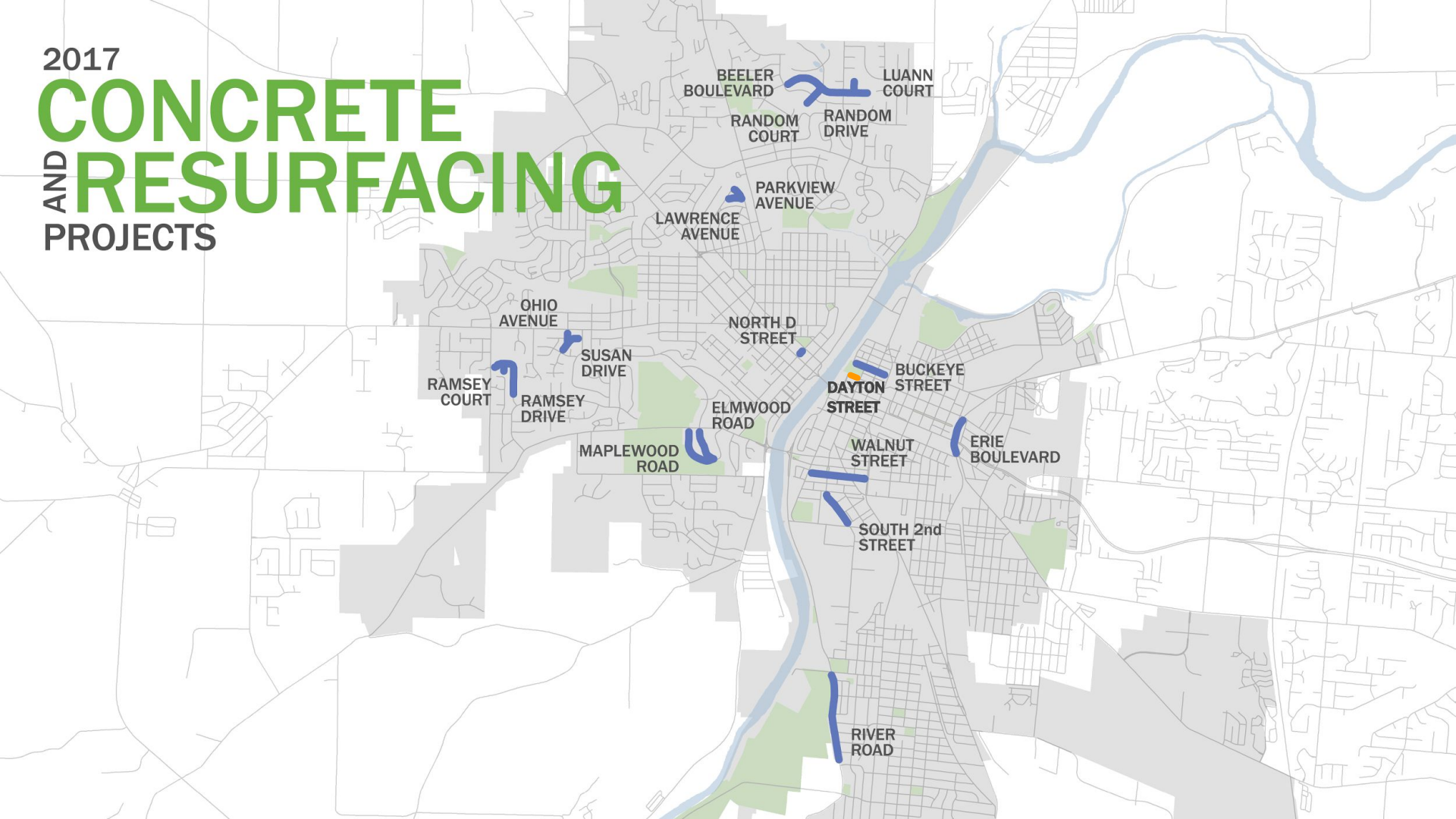
Witt Way and Columbia Bridges (2017)
$150,000 combined with $2.3 million in grant funds, enhancing the safety and aesthetics of our entryway (***Hamilton Highlight on next slide***)

Quick Strike Team (2017)
$65,000 for dump truck, mower, and trailer to more aggressively clean neighborhoods & primary corridors

Dayton Street Improvements (2017)
$2.0 million for streetscape improvements (similar to German Village Plaza) between Marcum Apartments & Marcum Park

EST. 1791

2017 CONCRETE AND RESURFACING PROJECTS



Annual Concrete & Resurfacing Program

Street	From	To
Susan Drive	James Road	Donna Avenue
Ohio Avenue	Millville Avenue	Susan Drive
River Road	Corporation Limit	Fairview Avenue
Buckeye Street	Martin Luther King Jr Blvd.	Riverfront Plaza
South 2nd Street	Knightsbridge Drive	Hanover Street
Erie Highway (SR 4)	Maple Avenue	Dayton Street
Lawrence Avenue	Entire	
Parkview Avenue	Lawrence Avenue	Lawrence Avenue

Total investment estimated at $2.05 million including a $1 million OPWC grant

Annual Concrete & Resurfacing Program

Street	From	To
Walnut Street	Martin Luther King Jr. Boulevard	Front Street
Ramsey Drive	Wasserman Road	95 Ramsey Drive
Ramsey Court	Entire	
Beeler Boulevard	Shultz Drive	Eastern End
Random Drive	Beeler Boulevard	Shultz Drive
Random Court	Entire	
Luann Court	Entire	
Maplewood Road	Entire	
Elmwood Road	Entire	
N. “D” Street	Main Street	Park Avenue

Concrete repair of sidewalks and curbs is underway and resurfacing will occur in Spring 2017 .

LIVE

SAFETY & CLEANLINESS

Trees (2017)
$520,000 for removing/adding street trees, improving our appearance and long term electric reliability

Neighborhood Enhancement (2016-17)
$100,000 for special policing on Main Street Corridor
$100,000 for neighborhood blitz to abate nuisances

Public Safety- Fire
$450,000 for Self Contained Breathing Apparatus
$160,000 for squad remount with power cot

- Staff fourth medic (hire 9 more FTEs in 2017)
- Civilianize position once held by a Deputy Chief then dropped to Lieutenant and now being civilianized to reduce costs by approximately $45,000
- Staff two part-time Fire Prevention Officer positions. These positions will complete fire inspections at Hamilton businesses.

LIVE

SAFETY & CLEANLINESS

Public Safety continued…

Police

$125,000 for CrimeView dashboard (***Hamilton Highlight Next Slide)***
$125,000 for tasers and body cameras
$12,500 to expand walking beat program in SID

Partner with Hamilton City Schools to establish full time School Resource Officer Program to improve campus safety along with school based engagement. Additional 8 sworn officers, 4 year-round and 4 additional in June, July, and August.

CRIMEVIEW | Dashboard
Downtown Activity
Page 1
joe_admin@lincoln
Logout
Analysis Mode
BRIEFING BOOKS
LIBRARY
QUERIES ON DEMAND
HOT SHEET
CORE DEN: Incidents Within a Boundary...
Last Updated: 6/28/2012 9:07:34 AM
250 Records
0
33.66
16.72
64.93
84.93
97.87
151.93
0
11.89
16.56
24.81
33.57
73.25
CORE FTR: Incidents Within a Boundary...
Last Updated: 6/28/2012 9:07:35 AM
250 Records
Heat Map
Rep Loc Legend Test
Last Updated: 6/28/2012 9:08:12 AM
10 Locations
279
355
225
Downtown Part 1 Crimes
Last Updated: 6/28/2012 9:08:39 AM
Trend Lines:
DAILY AVERAGE AND STANDARD DEVIATION
06/14/2012 12:00:00
06/21/2012 12:00:00
06/28/2012 12:00:00
07/05/2012 12:00:00
Warrants in the Downtown Area
Last Updated: 6/28/2012 9:08:39 AM
Day of Week
Monday
Wednesday
Friday
Sunday
Test Response Time Tab
Last Updated: 6/28/2012 9:07:35 AM
338 Records
Heat Map
H St
G St
F St
S 14th St
S 15th St
S 18th St

WORK

WORKFORCE

CORRIDORS

Central & Pleasant Catalytic Fund (2018)
Similar to CORE Fund impact on High and Main Street

Entry Signs
Two signs north and south of 129 on Bypass 4

Expanded Bus Routes (2017)
Partnering with BCRTA to offer more routes connecting our residents to job opportunities

Pole Painting (2016)
$75,000 beautifying our corridors

LED Street Signs (2016-17)
$20,000 upgrading our signage along Columbia Bridge.

PLAY

RECREATION & PARKS

17 Strong (2016-17)

$50,000 budgeted for Neighborhood Grants

BTW Center Improvements (2017)

$125,000 for improvements and upgrades:

- Pathway to Riverview Elementary $8,900
- Parking Lot improvements $66,150
- BTW Little League $25,000
- FF restroom/concession upgrades $25,000

$325,000 for a splashpad at BTW

$300,000 for new Lights at Foundation Field

17 Strong Micro Grants

15 Grants Funded

Impacting all 17 Neighborhoods

Totaling $45,000

Most grants addressed concerns of neighborhood beautification, safety, or community engagement

Grants Highlights Include

- Install of landscaping and/or decorative banners in Lindenwald, German Village, and Dayton Lane
- Repair of basketball courts in Riverview accompanied by a neighborhood tournament and community block party
- Design and cost study for the potential addition of a decorative entry arch in Rossville
- The creation and distribution of a Prospect Hill community newsletter
- Create a Downtown community garden at the Artspace Lofts for growing food and flowers

PLAY

RECREATION & PARKS

Bike Ramp at RiversEdge (2016-17)
$767,000 for ramp, connecting the regional bike path to downtown

Conservancy Capital Improvements (2016)
New sprayground, 3-4 Playground upgrades, shelter improvements, ADA upgrades,and Bathroom renovations at Veterans Park

Civic Park (2016-17)
$527,225 for downtown pocket park to provide activities, outdoor eating area, dog park, and recreational activities to area residents and employees (***Hamilton Highlight Next Slide***)

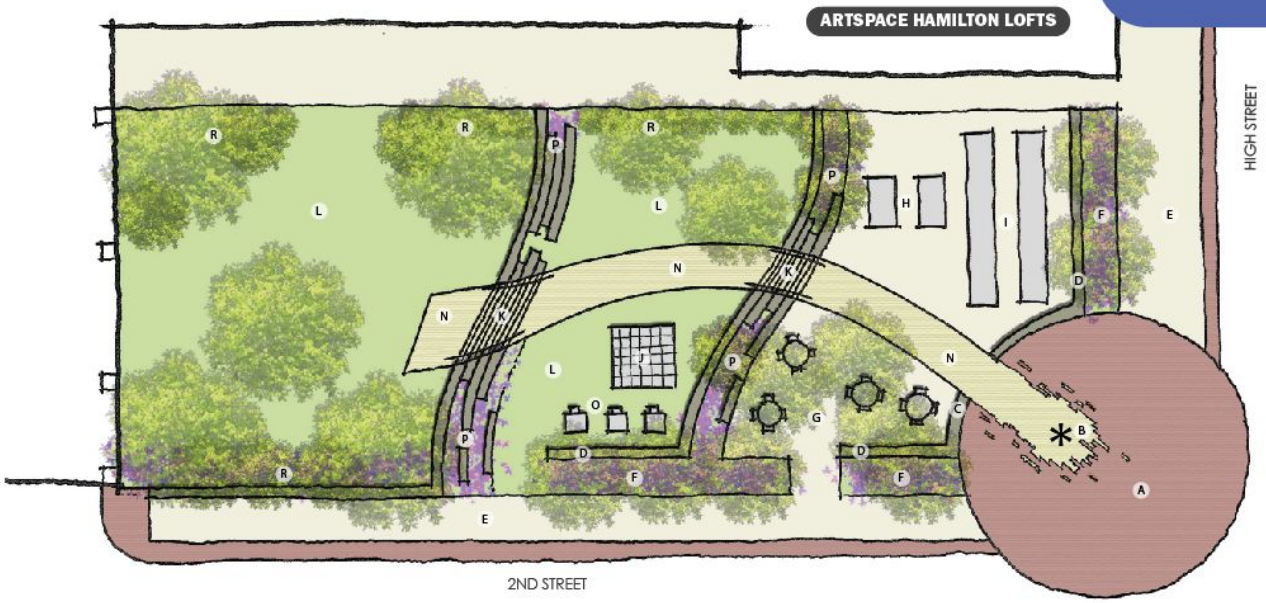
COMING SOON
Rotary PARK

Made possible in part by:

City of Hamilton BUTLER COUNTY OHIO
Hamilton Utilities powered by you
Hamilton parks CONSERVANCY
ODW Logistics, Inc.
IMFLUX
Hamilton community foundation
IRG Industrial Realty Group, LLC

FEATURING:

- Ping Pong
- Chess
- Cornhole
- Picnic Area
- Dog Area



LEGEND:

A. Brick paver entry plaza
B. Focal point: Art sculpture opportunity
C. Seatwall with integrated entry signage*
D. Seatwall*
E. Existing streetscape to remain
F. Low aesthetic landscape with shade trees
G. Hardscape plaza with tables and chairs
H. Hardscape plaza with ping pong
I. Hardscape plaza with cornhole
J. Giant chess artwork piece
K. Disintegrating edge terrace steps and handrail
L. Picnic lawn / open green space / dog area
N. Pedestrian paver walk
O. Chess Tables
P. Slope transition with landscape and low walls
R. Landscape buffering

*To be constructed during Phase 1 with overall site mass grading plan

Concept layout / may not reflect final design

0 10 20 40

Investment in
MAIN STREET

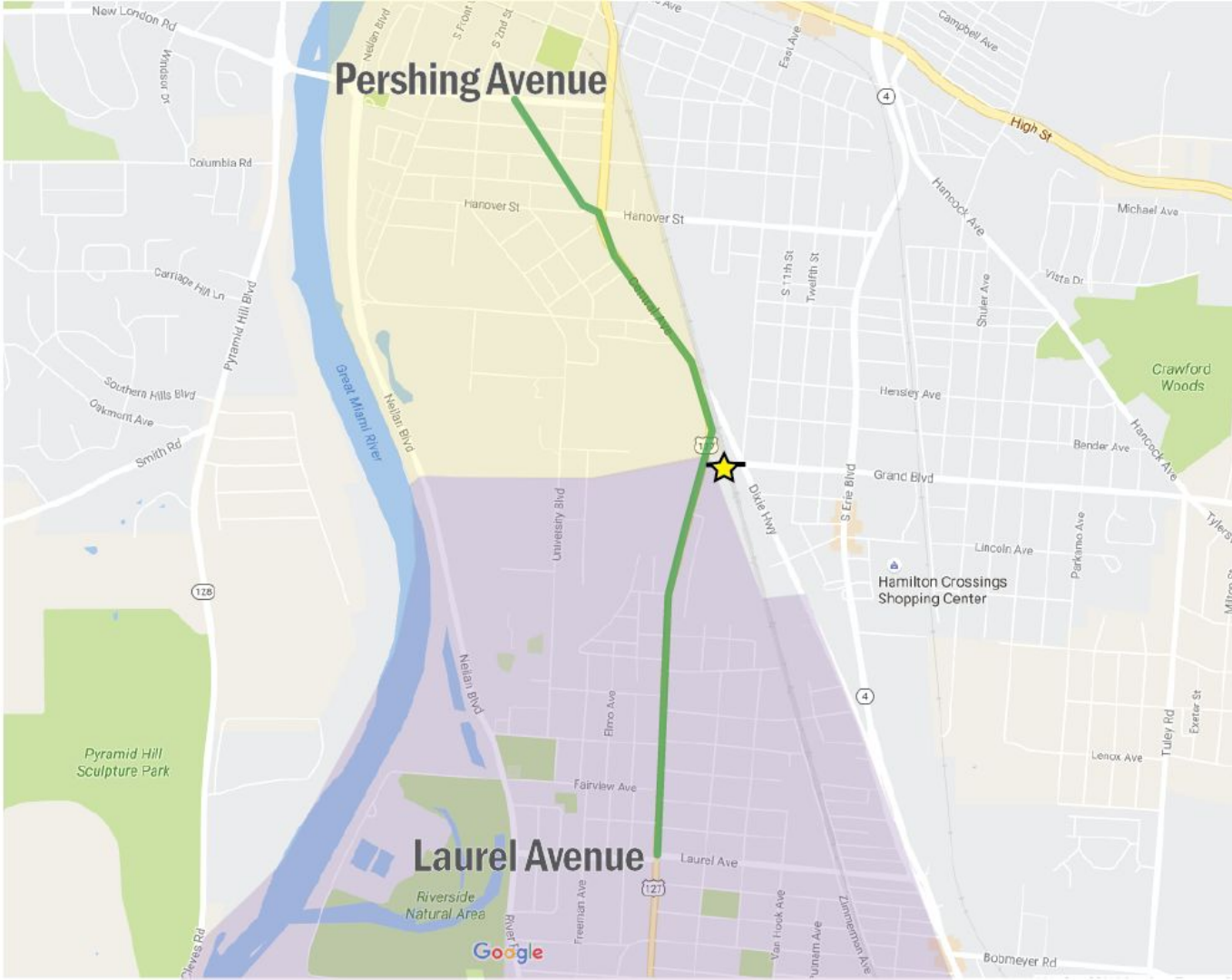
$3.45 million for partnership with CIC and CORE

$1.00 million for Main Street Improvements (parklets, street trees, etc)

$1.00 million in new street lighting for Main Street (between B St and Eaton Ave)

Central Avenue Corridor

SHX



Civil Service
Staff Personnel Specialist position to assist with administering benefits and hiring process

Human Resources
Diversity & Inclusion Coordinator to assist with the diversity and inclusion committee

Municipal Courts
Staff a Deputy Clerk and an Information Services Technician

Police Division
Hiring 9 new employees, 8 of which will be sworn officers. 4 of those employees will be School Resource Officers, with HCSD providing 75% of their wages/benefits

Fire Division
Hiring 11 new employees, 9 of which will be sworn firemen. The 9 new firemen will allow the City to staff a fourth medic unit most days. 2 PT civilians will be hired to assist with fire inspections.

Non-Utility Enterprise Funds

GOLF

Golf courses projected to operate at a $40-$60k loss in 2016

- 11,100 fewer rounds played in '16 vs '15
  - Rounds/Revenue decreased due to weather
- '16 operating expenditures consistent with '15
- 14 fewer outings with 1,078 fewer players

Unrestricted Golf Fund balance projected to be $261,000 at end of 2016

- Fund balance equal to 21% of 2017 expenses
- Fund balance was $135,474 in 2012

GOLF

2017 Golf Budget Highlights

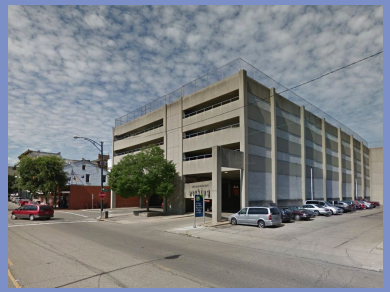
- $75,000 to resurface Potter's parking lot (General Fund)
- $30,000 to replace roof at Potter's Park (General Fund)
- Acquisition of used maintenance equipment from recently closed Weatherwax Country Club ($15,000)

GOLF

2017 Golf Operation Goals

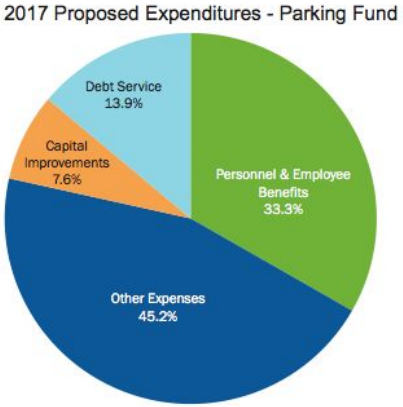
- Increase outings to 2015 levels
- Operate beverage cart on weekends
- Incentive structure to increase league play
- Implement standard contracts for outings
- Address Potter’s Park irrigation issues
- Improve appearance of clubhouse areas

PARKING



Capital Investment in 2016/2017

- McDulin Garage Restoration - $1.625mm - 2016
- Metering Improvements or add Parking Kiosk- $6.7k in 2017
- Parking pick up truck - $31,000 in 2017 or 2018
  - To replace truck from 1997
- $150,000 for Ludlow/3rd surface lot - CDBG Funds



PARKING

Parking Spot Analysis

- **Major changes to surface lot parking**
  - High/MLK Lot - Potential Decrease by 193
  - Market/Riverfront Lot - Decrease by 109
  - New Ludlow/3rd Lot - Adds 190

- **2016/2017 Performance and Outlook**
  - 2016 has been a stable year and the Parking Fund is able to pay for additional construction costs at the McDulin Garage (125K).
  - 2017 has a small deficit of approximately $48,000 (without purchase of the truck it would be $17,000)

Special Revenue Funds

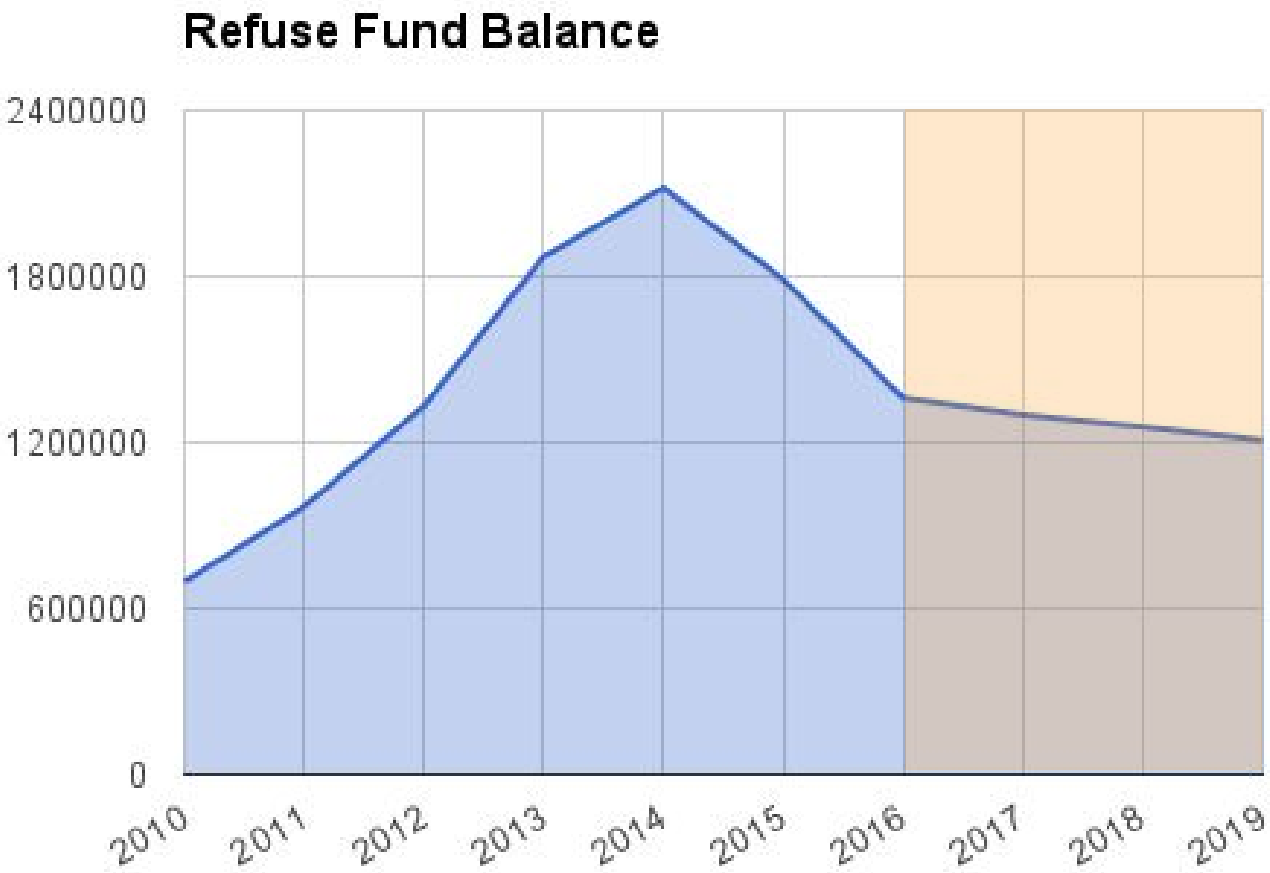
REFUSE

$1.25/month rate increase for 2017

Generates approximately $315,000 annually

Will cover the following costs in the Refuse Fund:

- QST - $125,000
- Ongoing operations in the Refuse Fund and Street employees performing alley clean up – $190,000
    - The City's 25% contribution for resident's tip fees at Transfer station is being eliminated
    - Missing Cart Replacements approximately $15,660 (261 Carts)



Monthly Rates

2010 - $13.35
2011 - $13.80
2012 - $14.10
2013 - $14.40
2014 - $14.70
2015 - $14.70*
2016 - $15.00
2017 - $16.55**
2018 - $16.85
2019 - $17.15

*new 5 year extension negotiated with Rumpke
**– includes proposed $1.25 per month increase

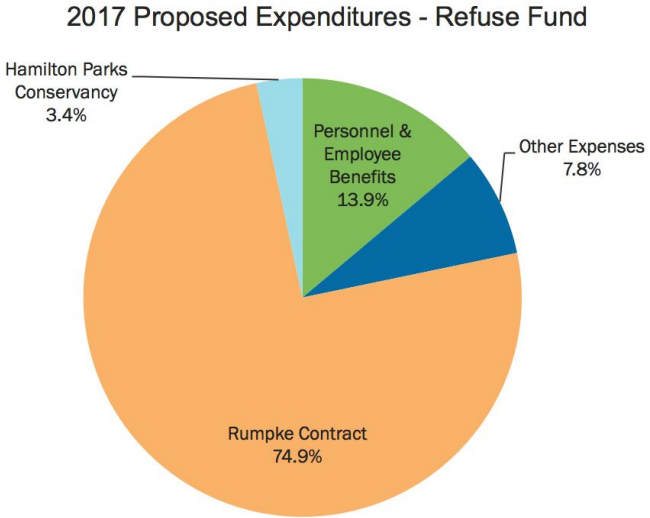
REFUSE

Breakdown of Refuse Fund Expenses

Revenue breakdown - 74.9% of funds spent out of Refuse go toward our contract with Rumpke. 3.4% is used for trash pickup within the parks through the Parks Conservancy and the remaining funds are used for the QST, ongoing Refuse Fund operations, and Streets employees performing alley clean up

Long term outlook of Refuse fund

Future Rumpke contract changes in 2019



STORMWATER

Street Sweeping and Leaf Pickup

2017 Proposed Budget includes purchasing 2 additional street sweepers and an additional leaf machine- $475,000 total in 2017

The addition of these new capital assets will further improve our ability to provide these service in an efficient and effective manner.

In 2017 we will be developing a new master schedule for street sweeping

STORMWATER

Capital Projects:

South Hamilton Crossing - 2016/2017
$3.80mm (30 Years, 2.13%, $175,000 D/S)
Main Street/Lawn Ave Storm Sewer project - 2017
$5.00mm (TBD)
Sports Complex - 2017
$1.2mm (30 Years, 2.13%, $54,000 D/S)

Long term outlook of Stormwater Fund

Fund will remain stable in 2017 and 2018 under current rate structure with the addition of approximately $10.0 million in new debt.

fic&h

engineers
scientists
architects
constructors

fishbeck, thompson, carr & huber, inc.

Hard copy is intended to be 11"x17" when plotted. Scale(s) indicated and graphic quality may not be reasonable for any other size.

City of Hamilton
Butler County, Ohio

Main Street and Lawn Avenue Flooding

PROJECT NO.
G160408

FIGURE NO.
1

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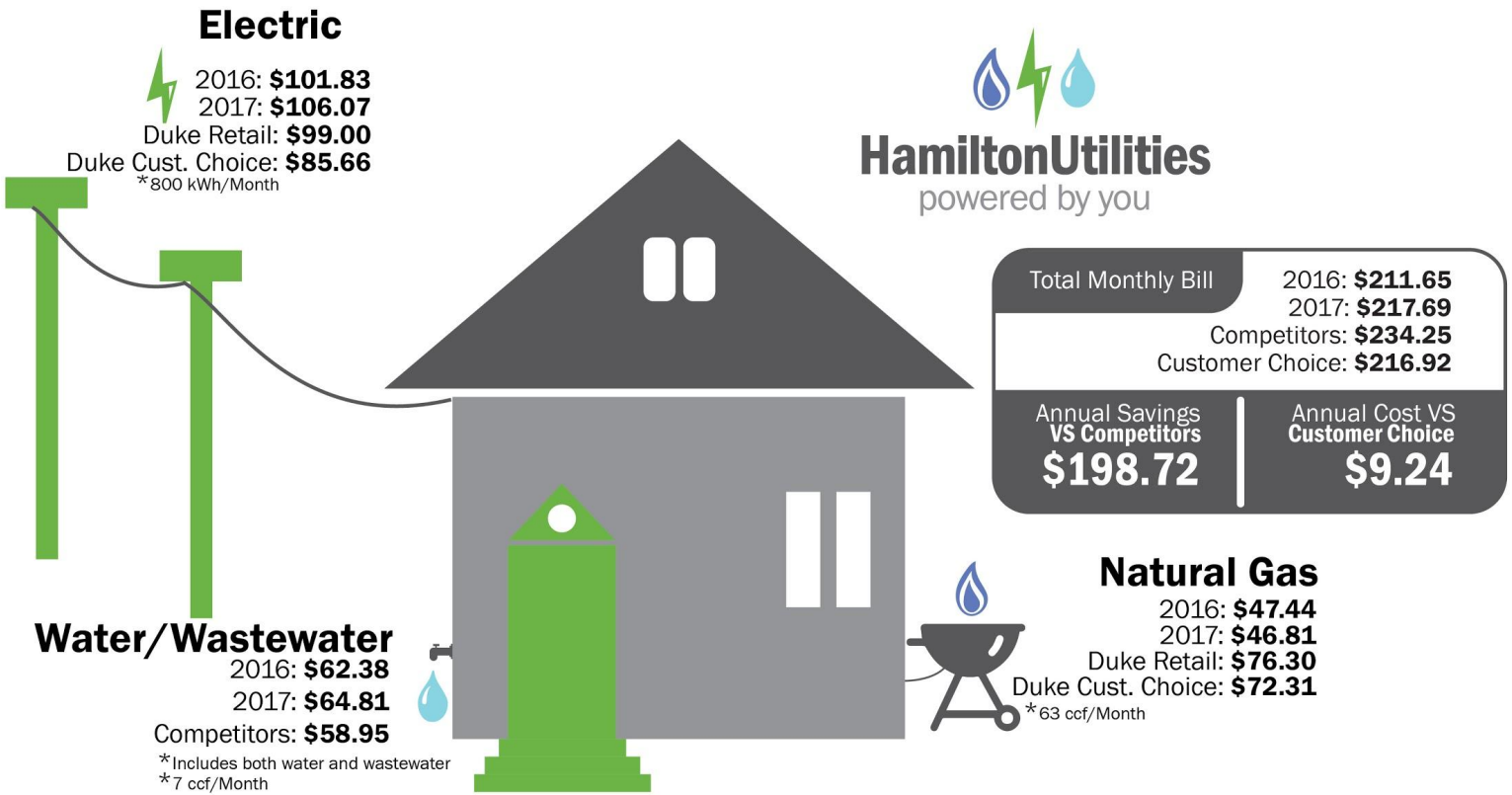
HamiltonUtilities

powered by you

2017 Average Utility Customer Bill Comparison



Major Capital Investments in 2017

Electric

- Pole Replacement Program
  - Replaces ~600 high risk poles a year
- Main Street and SHX Lighting Improvements

Water

- Water Main Replacement Program
  - ~3 miles of mains replaced

Wastewater

- Main Replacement and Lining Program
  - ~3 miles lined and ~2 miles replaced

Gas

- Gas Main Replacement Program
  - ~3 miles of mains replaced

Major Capital Investments in 2017

Replacement and relocation of Electric, Water, Wastewater, and Gas utility infrastructure as part of SHX

Utility Capital Investments in 2017

	Total	Sources		
		Revenues	Fund Balance	Loans
Electric	$9.43m	$1.20m	$8.23m	-
Water	$6.49m	$1.62m	$0.87m	$4.00m
Wastewater	$3.47m	$1.42m	$0.61m	$1.44m
Gas	$3.38m	$1.55m	-	$1.83m
Total -	**$22.77m**	**$5.79m**	**$9.71m**	**$7.27m**

Takeaways

Continuing to Balance General Fund

Aligning spending with strategies

Continued focus on reinvesting in the City

Accelerating neighborhood development

Investing in amenities to attract Hamilton-area workforce

Funding basic service increases (Police, Fire, QST)

Focus organizationally remains on being lean, well-organized and laser-focused on continuous improvement and values

City of Hamilton
BUTLER COUNTY OHIO

Future Meetings

December 21, 2016 - Second Reading

6pm in Council Chambers

City of Hamilton
BUTLER COUNTY OHIO